inus Response to the Vacdorald Car gation incount pisoestos miesti

Task Force on the <u>Response to the Macdonald Campus Asbestos</u>... <u>Investigation Report.</u>

Progress Report - September 16, 2024

1.1 Action State for FMAS, PMO and EOC action plans as of 16 Sentember 2024.

	Reference & Title	Description of Recommendation (color corresponds to short, medium or long term action plans)	Progress as at 16 2024
FMAS-01 and FMAS-02 linked	IA.02/FMAS-02 Asbestos Incident Response Protocol (S)	Given that the treatment of the dust concerns differed from the expected protocol, the asbestos incident response protocol should be reviewed to improve coordination between parties, address how triage can be better performed, improve response times, and increase awareness of the asbestos incident response protocol by responsible parties in all cases, but in particular where shared spaces and construction projects are involved.	COMPLETE

The Task Force will work with Deans, the Project Management Office (PMO), and the University Health and Safety Committee (UHSC) to ensure: 1- safety protocols are discussed with building occupants when a construction project starts. 2- Principal Investigators receive initial training on safety protocols that is regularly updated and. 3- a university-wide awareness campaign is launched, that includes education on the

PMO-01, PMO-02, PMO-03 linked	IA.05/PMO-02 Communication of CNESST reports (S)	In coordination with McGill Legal Services, Management should implement a control process such that CNESST inspection reports be promptly communicated to McGill to enable the PM and PMO to proactively address significant concerns raised by CNESST. This proactive approach will facilitate timely corrective actions and ensure the adherence to necessary safety measures throughout the project lifecycle. If infractions are not addressed in a timely manner, the PM must escalate the issue and notify the PMO for further actions where warranted.	COMPLETE
PMO-01, PMO-02, PMO-03 linked	IA.06/PMO-03 Safety Officer (S)	The PMO must ensure that the GC complies with regulatory compliance requirements to hire a safety officer for the construction site in order to reduce risks, such as increased accidents, insurance costs, legal liability and work closures as well as reputational risk.	COMPLETE
PMO-04, PMO-08, PMO-09, PMO-10 linked: 1 - The Task Force will work with PMO to understand issues related to increased and potentially excessive workload of internal and external project managers, the reality of the recruitment market in the field of project management, and the demands placed on PMO stemming from the current slate of projects. 2 - The university will ensure that the capacity to manage projects that is available within PMO (through internal and external PMs) matches the demands in terms of construction projects.	IA.07/PMO-04 Air circulation and ventilation system (S)	It is acknowledged that the management of air flows and ventilation systems is inherent to all construction projects and is one process control amongst many when managing asbestos work conditions. In environments with the presence of asbestos, and when adjacent to occupied spaces with users, additional air monitoring measures should be implemented to ensure continuous adequate air pressure within the construction site and the surrounding occupied areas. This will maintain optimal air conditions and prevent the dispersion of asbestos fibers beyond the designated construction site, hence minimizing the risk of asbestos contamination.	OMPLETE

PMO-04, PMO-08, PMO-09, PMO-10 linked

IA.11/PMO-

professionally managed, on behalf of McGill, according

outsourced the project management role to a

		using the emergency notification system, where warranted, by sending emergency alert messages on cell phones so that the impacted community is instantly notified of the emergency updates, especially for the initial communication. Furthermore, the EOC should review the type of information being communicated and provide any reports or other supporting documents deemed to be of importance to the impacted community on a timely basis, to ensure continuous transparency of information.	
(New recommendation)	IA.26/CPD-1 Temporary lab space at Macdonald campus (S)	Assess the feasibility of installing modular labs on the campus to relieve the current unsustainable need to have researchers sharing active research spaces and to provide swing spaces for upcoming renovations in other buildings on campus. (Added by Provost on September 22, 2023)	COMPLETE
Task ment	'		•

to on and ses will S

all of any reports with McGill). 2-

		monitoring controls should be implemented to ensure proper user safety. Project planning must realistically address these challenges and constraints at the earliest complexity. Such planning is necessary to avoid last minute decisions/solutions involving many stakeholders.	
PMO-05, PMO-06, PMO-07 linked	IA.10/PMO-		

		personnel. The clear lines of authority will enable the responsible units to ensure consistency in the implementation of process controls across the	
⊞S02, ⊞S03, ⊞S04 linked	IA.19/EHS-03 Comprehensive compliance monitoring plan (M)	what role they must have in construction projects. Management must develop a comprehensive plan for monitoring compliance with established asbestos management process controls. The plan must include regular institutional policies and procedures reviews, as well as ongoing communication and training to ensure that all stakeholders (PMO and EHS) are aware of, and fulfill, their responsibilities.	ON TRACK

THOSE THOSE limited	IA 22/FHC 0/ Feb en einen	The library it is been a strong and an austic and	COMPLETE.
EHS-05, EHS-06 linked	IA.22/EHS-06 Enhancing	The University has a strong governance and operational	COMPLETE
	health and safety culture	foundation from which to further promote health and	
	(L)	safety. Improving the culture of health and safety in the	
		University setting requires a comprehensive and multi-	
		faceted approach that involves all stakeholders. The	
		following are some means the University should adopt	
		to promote health and safety culture: - (1) Demonstrate	
		a visible and consistent commitment to health and	
		safety; - (2) Establish and communicate clear	
		comprehensive principles and guidance (i.e. policies,	
		programs, operating procedures) specific to the wide	
		range of areas present at the University; - (3) Ensure	
		adequate resources are available to provide awareness	
		and training and safety programs for all members of the	
		University community, including students, faculty and	
		staff, as well as contractors; - (4) Foster effective	
		communication channels to promote health and safety	
		information, updates and awareness campaigns; - (5)	
		Encourage reporting and investigations; - (6) Engage	
		stakeholders in health and safety initiatives; - (7)	
		Regularly review operations to promote continuous	
		improvement.	

1.2 EHS Mini Work Group

As a response to recommendation 🖽 \$01, 🖽 \$02, 🖽 \$06, a collaborative agreement- i.e., 🖽 \$, FMA\$, Task Force- took place to create a mini work group under the name 🖽 \$Mandate Review Working Group. Its mandate is to propose revisions of 🖽 \$Policies and mandate, to address all the issues that were raised by the Internal audit and reflected in its recommendations.

CHICACO STAR SAIN MINISTER SCHOOL VIII

TF representative
Director of EHS
Senior Director CPS
Associate Vice-President FMAS
VPAF representative

TF Special project manager **FMASLiaison**

1.3 List of acronyms CPS Campus Public Safety

EHS Environmental Health and Safety

OBM Office of Emergency Management

EOC Emergency Operations Center

FMAS Facilities Management and Ancillary Services

IC Incident Command

PG Policy Group

PMO Project Management Office

SOP Standard Operating Procedure

TF Task Force

UHSC University Health and Safety Committee

VPAF Vice-President (Administration and Finance)